

# CCS Technical Services

528 Woodberry Way, Chester Springs, PA 19425



March 15, 2007

Elbit Systems Ltd.  
Mr. Guy Brill  
Advanced Technology Center  
P.O.B. 539, Haifa 31053, Israel

Dear Mr. Brill,

This letter is to confirm that an independent external appraisal has been performed on your organizational unit (OU) defined as:

Elbit Systems Ltd.

- UAV Systems Division(Haifa & Ness-Ziona)
- Airborne and Helmet Systems Division
- Land C4I Systems Division

The appraisal consisted of an SEI authorized Lead Appraiser from CCS Technical Services under a Borland Transition Partner agreement. An additional external lead appraiser participated in the appraisal as well as 6 (six) internal appraisers.

The Staged appraisal method was used which resulted in a Maturity level 3 being granted to Elbit Systems Ltd. The Software/Systems/Hardware functional organizations were evaluated. The lead appraiser, William Klein (ID # 0500577-01) has certified that the results followed the ARC version 1.1 requirements against the SCAMPI A version 1.1 appraisal methodology. Level 2 and level 3 process areas were evaluated. IPPD and SS were not evaluated during this appraisal.

Sincerely,

A handwritten signature in black ink, appearing to read "William Klein", written over a horizontal line.

William Klein  
CMMI Lead Appraiser  
CCS Technical Services, LLC  
Borland Corporation